

a precision value & health team



## Omnichannel Launch Excellence: Medical & Commercial best practices

Thursday 27 October 2022

#### Ground rules

- This webinar will take around **40 minutes**, followed by questions
- You can submit **questions** at any time via the "**Questions**" box

- Questions	5
	^
	-
[Enter a question for staff]	*
	-

- Please give us your feedback!
  - Right after the webinar a short satisfaction survey will be launched. We would love to know your opinion!





#### Why are you here?



40% of worldwide drug launches failed to meet 2-year sales forecasts (2009–2017)<sup>1</sup>



80% of all launches have their longterm fate determined during the first six months on the market<sup>1</sup>



65% of Physicians dissatisfied or neutral with digital component at launch<sup>2</sup>

## *The Next Normal?* How does your launch strategy and execution need to evolve for success?

1. Source: Ready for launch: Reshaping pharma's strategy in the next normal. McKinsey & Company. 2020

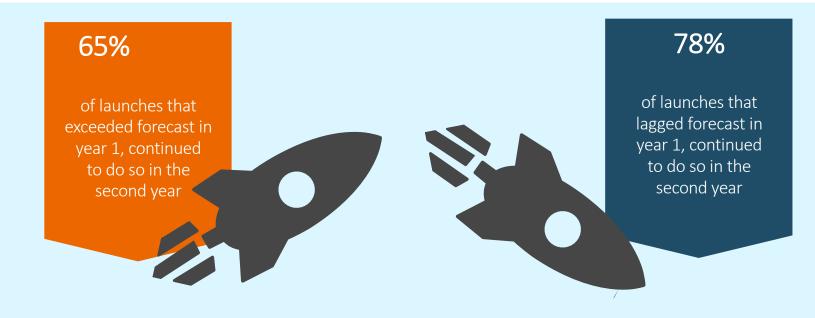
2. Source: Navigator365<sup>TM</sup> EU5 Specialists Q3 2022 (n=40100)





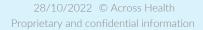
Launches are more important than ever before, as 20+% of the Rx market goes off patent in the next few years....

...and the first 6 months of launch are critical



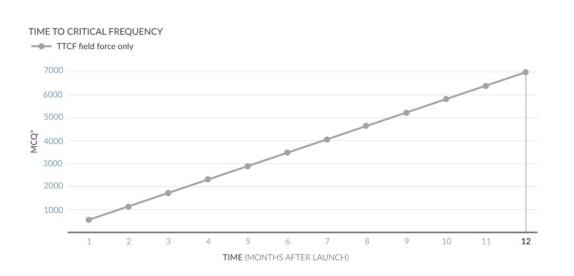
Source: EvaluatePharma/McKinsey analysis







# Using only rep interaction usually takes too long for product launches to "cut through the noise" in time

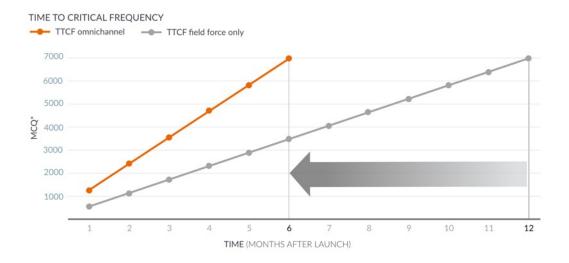


\*MultiChannel eQuivalent – a standard unit of engagement to compare the relative impact of different channels **Source:** Across Health 2022





# An omnichannel approach can potentially reduce time to critical frequency (TTCF) by 50% to 6 months...



An omnichannel approach works to:

- 1. Shorten time to critical frequency
- 2. Improve **customer experience** and engagement
- 3. Capture actionable customer data for higher impact (lead management and message/channel personalization)

\*MultiChannel eQuivalent – a standard unit of engagement to compare the relative impact of different channels **Source:** Across Health 2022







## Customer trends at launch

Still a strong preference for F2F...but mix & digital represent 47%

Q: In terms of engagements with reps in a launch setting, which option do you prefer?

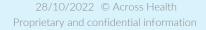




49% mainly in person

Source: Navigator365<sup>™</sup> EU5 Specialists Q3 2022 (n=4010)

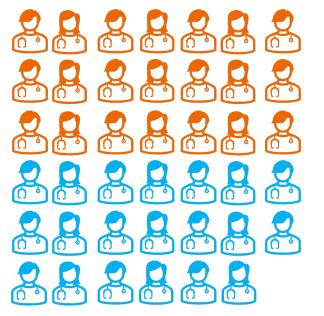






#### Still a strong preference for F2F...but mix & digital represent 47%

Q: In terms of engagements with reps in a launch setting, which option do you prefer?





49% mainly in person

47% mix of in-person and digital or digital only

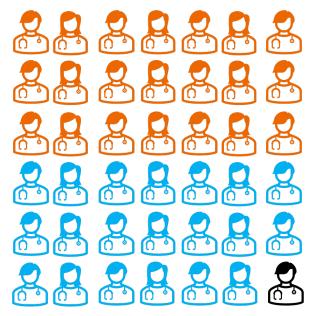
Source: Navigator365<sup>TM</sup> EU5 Specialists Q3 2022 (n= 4010)





## Still a strong preference for F2F...but mix & digital represent 47%

Q: In terms of engagements with reps in a launch setting, which option do you prefer?



Source: Navigator365<sup>TM</sup> EU5 Specialists Q3 2022 (n= 4010)



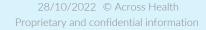
49% mainly in person



47% mix of in-person and digital or digital only

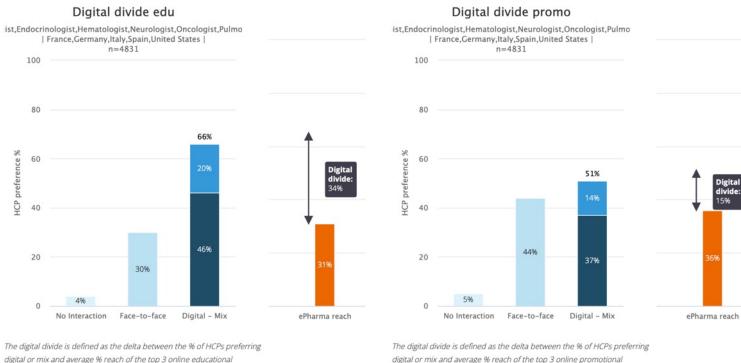








#### The unmet need for digital educational content vs. promotional is large



channels ('ePharma reach')

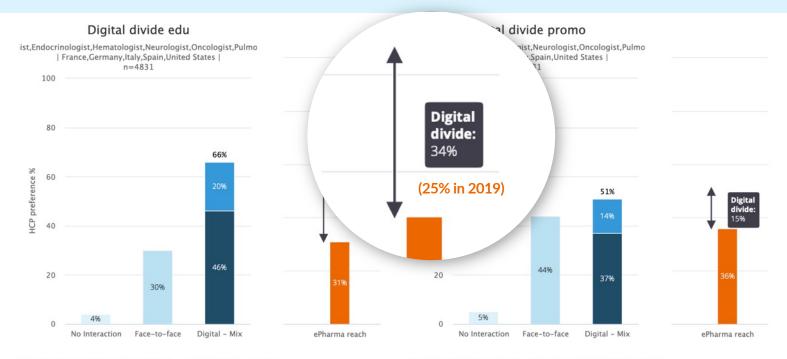
Source: Navigator365™ EU4 + US Specialists Q3 2022 (n= 4831)

digital or mix and average % reach of the top 3 online promotional channels ('ePharma reach')





#### The unmet need for digital educational content vs. promotional is large



The digital divide is defined as the delta between the % of HCPs preferring digital or mix and average % reach of the top 3 online educational channels ('ePharma reach')

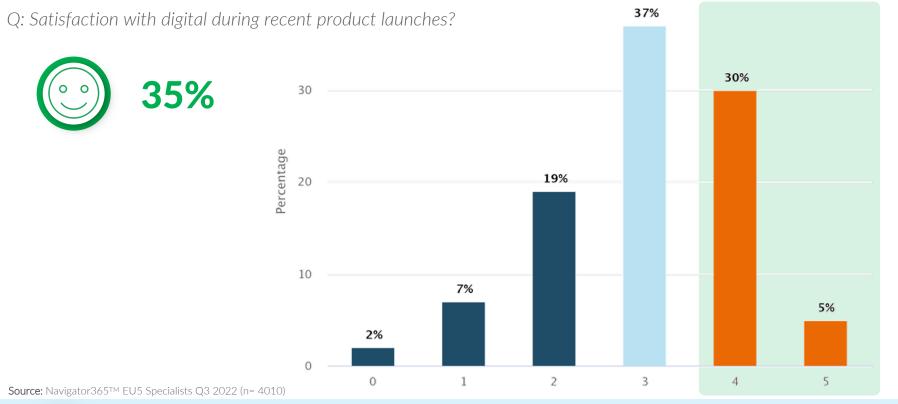
Source: Navigator365™ EU4 + US Specialists Q3 2022 (n= 4831)

The digital divide is defined as the delta between the % of HCPs preferring digital or mix and average % reach of the top 3 online promotional channels ('ePharma reach')



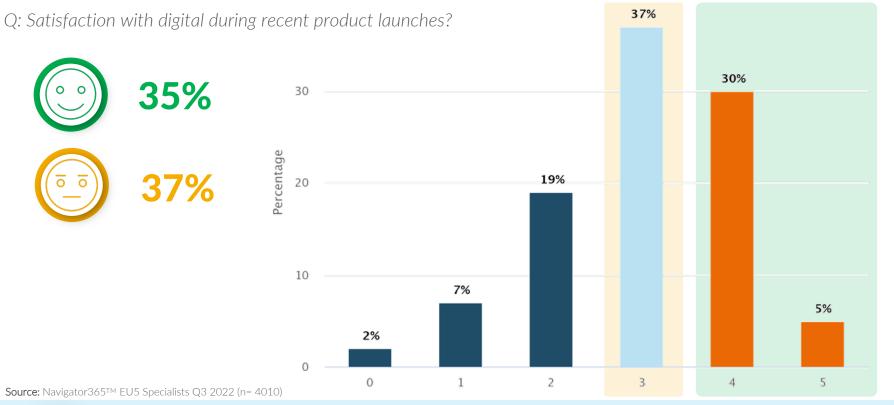


#### And HCP satisfaction levels with pharma digital clearly need some work!



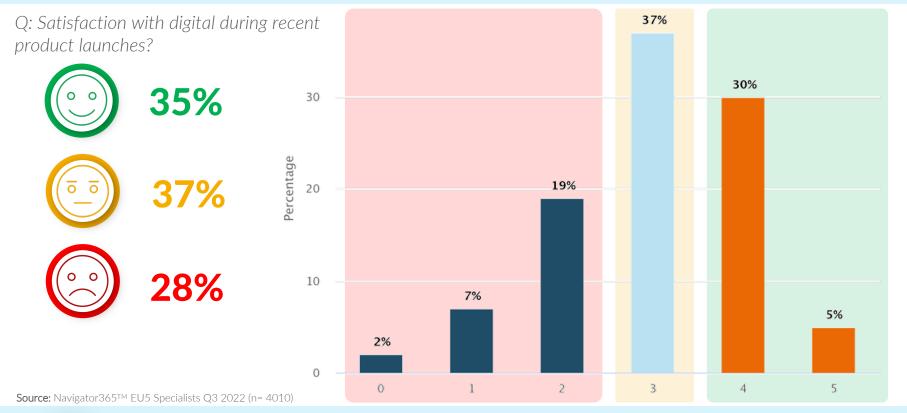


## And HCP satisfaction levels with pharma digital clearly need some work!





## And HCP satisfaction levels with pharma digital clearly need some work!





Channel preference and engagement <u>fundamentally</u> changed over the last 2 years



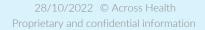










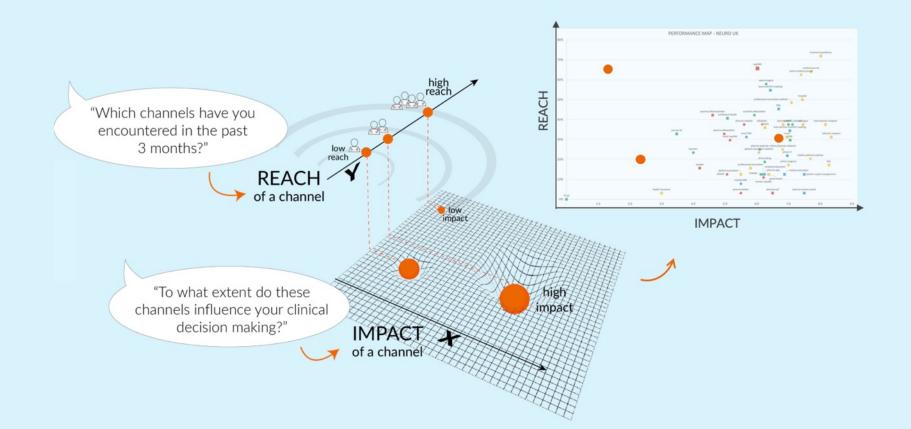


















Source: Navigator365™ EU5 Specialist 2019 (n=4104) 2022 (n=4010)







**CHANNEL IMPACT** 

Source: Navigator365™ EU5 Specialist 2019 (n=4104) 2022 (n=4010)





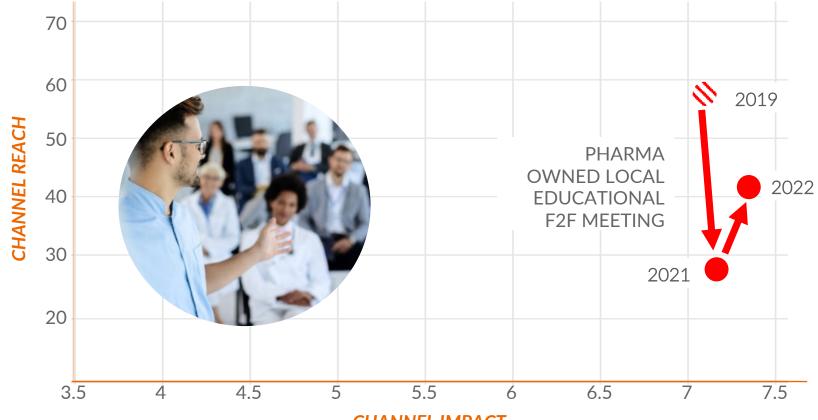


#### **CHANNEL IMPACT**

Source: Navigator365™ EU5 Specialist 2019 (n=4104) 2022 (n=4010)





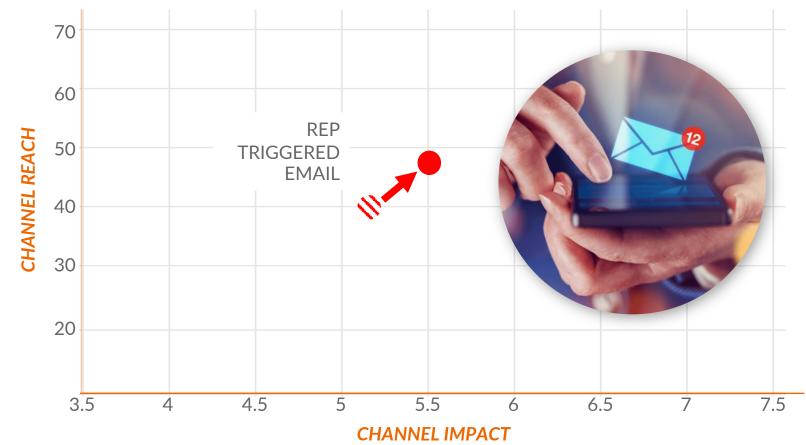


#### **CHANNEL IMPACT**

Source: Navigator365<sup>TM</sup> EU5 Specialist 2019 (n=4104) 2022 (n=4010)







Source: Navigator365™ EU5 Specialist 2019 (n=4104) 2022 (n=4010)





## 56% don't really care after launch; your success is shaped prior to the launch

For new products, how long do you want to actively engage with pharma companies (meetings, reps, MSL,...)?

#### Until (close to) patent expiry 8% Up to 7 years after launch 4% 36% Up to 1-2 years after launch 24% 33% Around the launch phase 56% 23% From 6-12 months before the launch No engagement 8% 10 12 14 16 18 20 22 24 26 28 30 32 36 34 N=4831

Duration for active engagement with pharma or new products

 $\equiv$ 

Cardiologist, Dermatologist, Endocrinologist, Hematologist, Neurologist, Oncologist, Pulmonologist, Rheumatologist | France, Germany, Italy, Spain, United States | n=4831

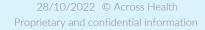
Source: Navigator365™ EU5 + US Specialist 2022 (n=4831)





# HCPs are experiencing information overload





100



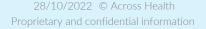
Medical knowledge is expanding faster than our ability to assimilate and apply it effectively.

The doubling time of medical knowledge in 1960 was 50 years; in 1980: 7 years; and in 2010: 3.5 years.

In 2020, it was projected to be just 73 days<sup>1</sup>

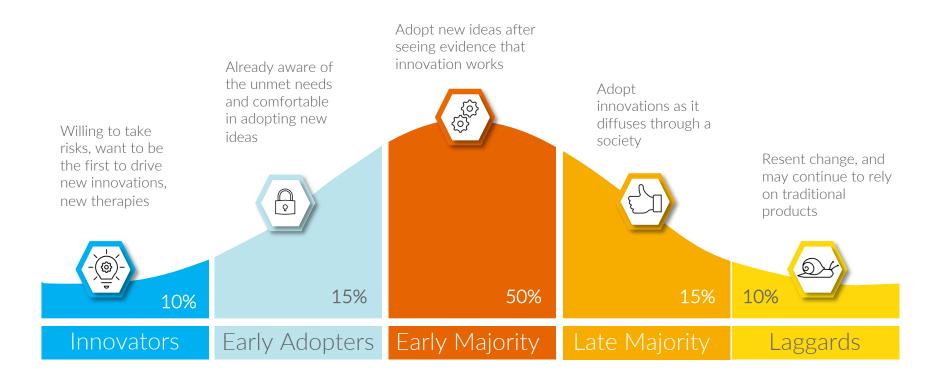
1. Denson et al. Trans Am Clin Climatol Assoc. 2011; 122: 48-58





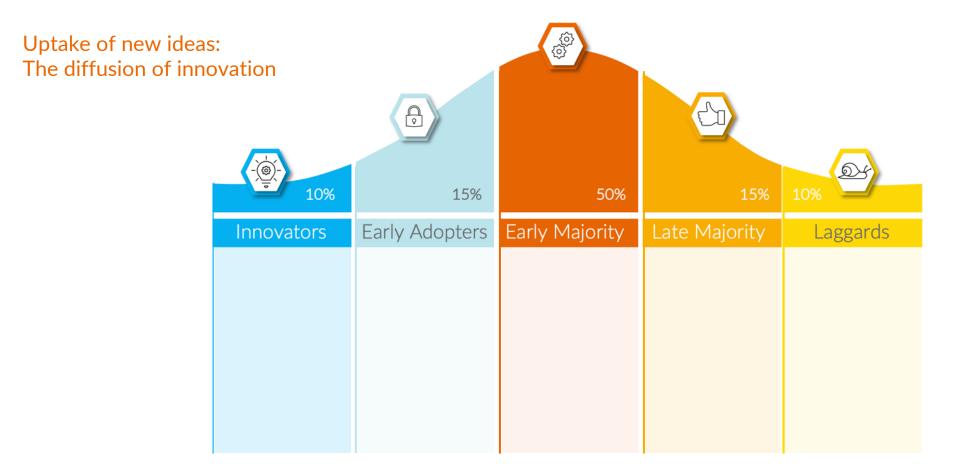


## Uptake of new ideas - the diffusion of innovation



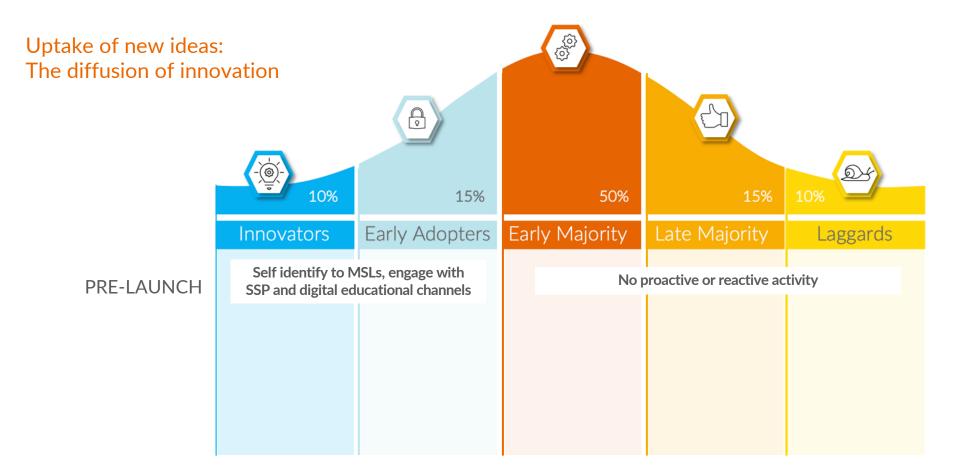






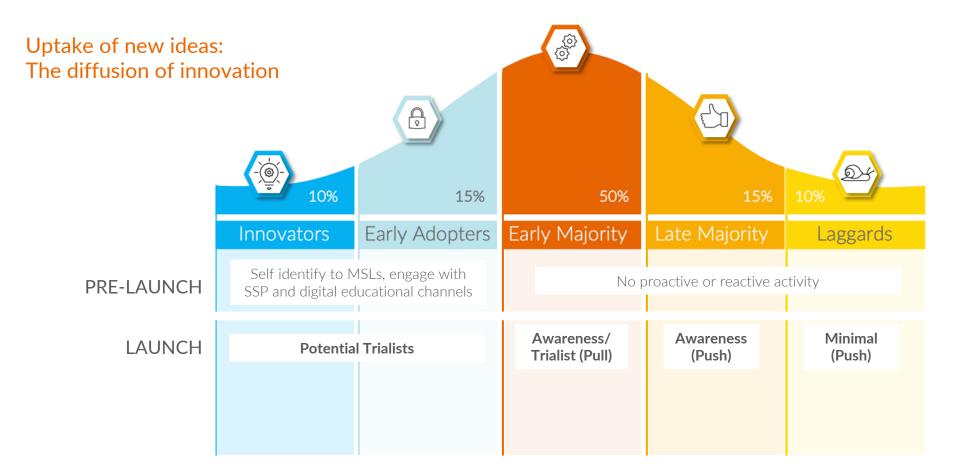






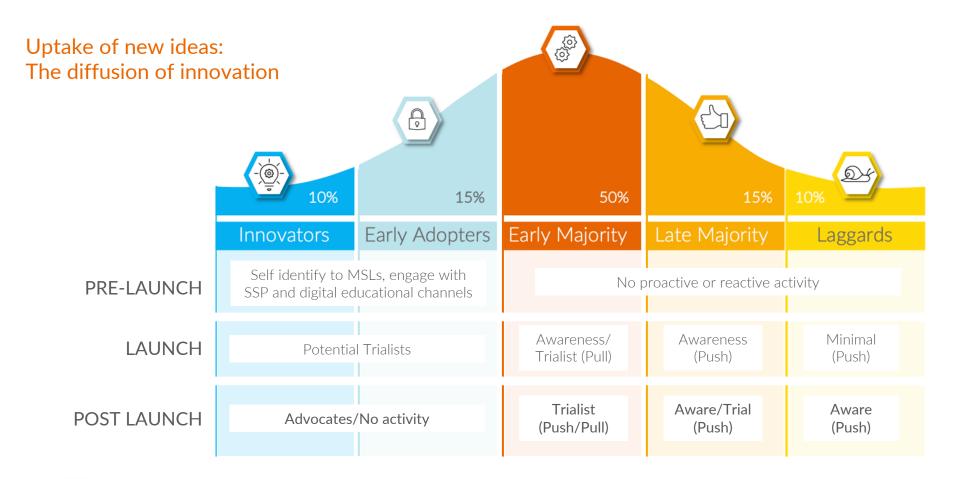










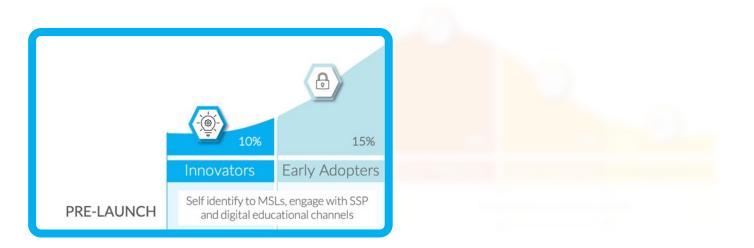






Forxiga DECLARE launches: Early engagement as an indicator for a successful launch

#### Early pre-launch engagement



Source: IQVIA whitepaper; No More Surprises: Understanding Predictors of Launch Success

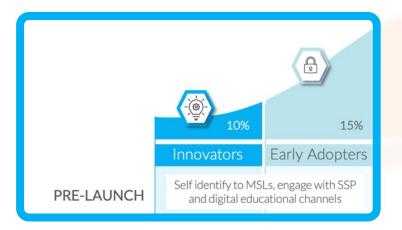




Forxiga DECLARE launches Pre-launch engagement early indicator to a successful launch

#### Early pre-launch engagement

#### **Successful Launch**



#### Measures of success

- High HCP awareness of DECLARE trial and associated data
- Increasing HCP willingness to recommend and prescribe the brand
- Strong Net Promoter Score (NPS)
- High channel mix and share of digital channels

Source: IQVIA whitepaper; No More Surprises: Understanding Predictors of Launch Success



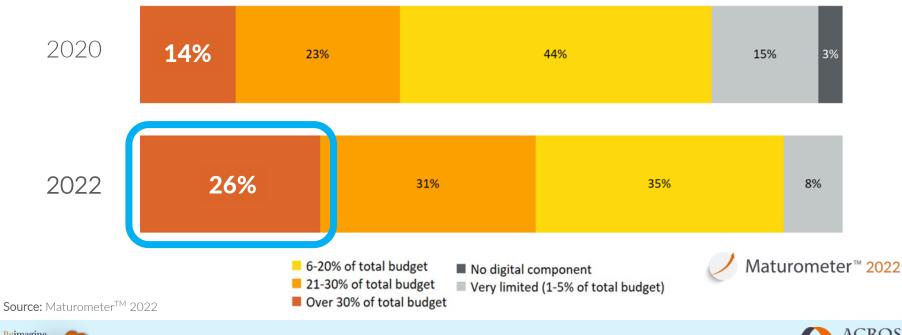




# Omnichannel specifics for the launch environment

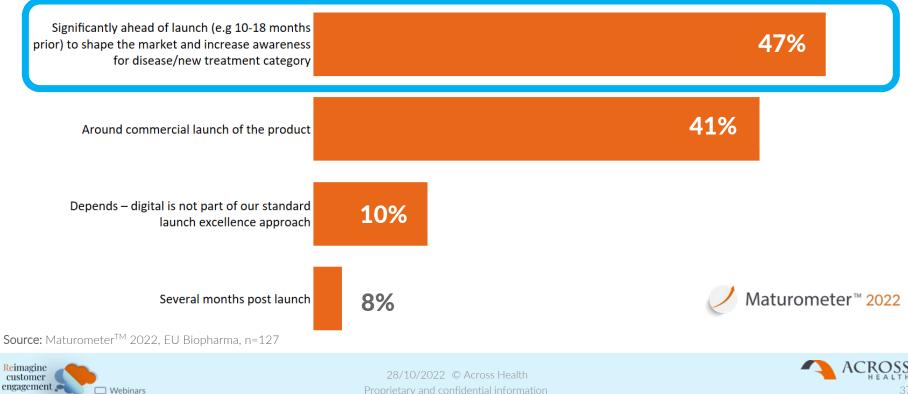
The importance of digital at launch is widely recognized...

⑦ How important is the digital component of your launch brands?

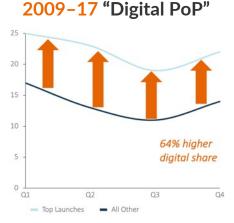


Despite the critical importance of prelaunch and the new stakeholder engagement environment, only 47% will start the digital activities early

Q: When does your company normally start with digital activities to support the launch of a product?



## Importance of getting it right: now, more than ever before...



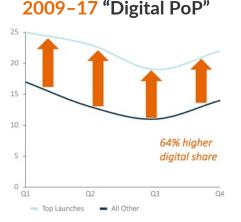
- 40% of 2009-2017 launches did not meet 2-year forecast (IQVIA)
- Importance of digital component proven

Mckinsey 2022: Developing pharmaceutical launch leaders and companywide capabilities at scale & Mckinsey 2021: Ready for launch: Reshaping pharma's strategy in the next normal





## Importance of getting it right: now, more than ever before...



- 40% of 2009-2017 launches did not meet 2-year forecast (IQVIA)
- Importance of digital component proven

2019-21 "Digital Only"

In 50 out of the 86 disrupted launches, companies lowered their expectations by more than 25%.

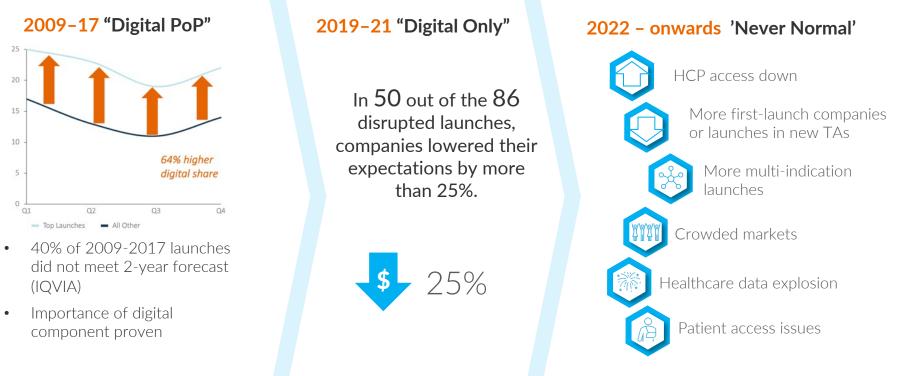


Mckinsey 2022: Developing pharmaceutical launch leaders and companywide capabilities at scale & Mckinsey 2021: Ready for launch: Reshaping pharma's strategy in the next normal





## Importance of getting it right: now, more than ever before...



Mckinsey 2022: Developing pharmaceutical launch leaders and companywide capabilities at scale & Mckinsey 2021: Ready for launch: Reshaping pharma's strategy in the next normal





## Where can omnichannel efforts boost launch success rates?

2022 - onwards 'Never Normal'	OLE FIT	HOW?
HCP access down	****	Increase touchpoints, reduce time to critical frequency, increase customer centricity
More first-launch companies or launches in new TAs	***	Boost data dissemination and disease awareness at prelaunch and prioritize prescribers at launch
More multi-indication launches	***	Omnichannel mix can be tailored to the engagement needs for each indication (more/less F2F – more/less digital)
Crowded markets	***	Dynamic targeting and omnichannel personalisation can create a competitive advantage
Healthcare data explosion	-	Capturing health data is not a standard component of OCE
Patient access issues	**	Payers at different levels (national, regional, local) have a strong interest in omnichannel engagement







# O.L.E.: Best practice case study

## OMNITOPE's Best in Class Launch: 2<sup>nd</sup> Gen ABC-1 Inhibitor



*Tikrenbi*: BIC selective ABC-1 inhibitor, indicated for the treatment of solid tumors in patients with a ABC-1 gene fusion



Challenges: mid-size company, small medical team, first oncology launch within company – little awareness of company throughout oncology community



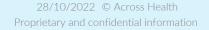
Accelerated FDA and EMEA approval based on Phase II data; coordinated US and EU4 + UK launch





I start my race not merely at the "bang" of the starting pistol, but at the "B" of the Bang – Lynford Christie





FROM

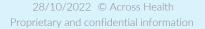
**会TDK** 



#### Stepwise approach: Proven OLE success











What's the problem we are trying to solve?

#### From the perspective of the HCP or the patient?

- Awareness and understanding of basket trials to deliver robust clinical evidence in orphan disease/small populations
- Reinforce the role of ABC-1 inhibition across multiple tumor types ٠
- Establish the importance of routine biomarker testing and raise awareness of testing infrastructure
- Engage with KOLs, societies and patient groups to establish OMNITOPE in the oncology community

#### From the perspective of the company?

Elevate internal expertise and align on an integrated launch ٠ roadmap to ensure operational efficiencies and excellence















#### Increase Relevance and Impact for the <u>Current</u> Stakeholders











## Broaden Ability to Identify and Serve the Needs of <u>NEW</u> Stakeholders

Minimal Medical engagement

Data-led scientific exchange with a broader, prioritised set of key healthcare stakeholders, based on greatest unmet medical need + local market environment







# Content is King

Bill Gates • 1996



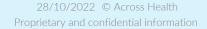


Scientific Platform sits at the core of all communications content



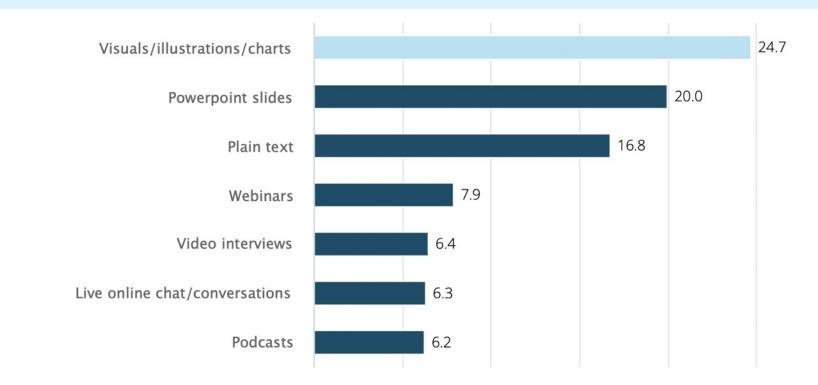
<u>Compelling</u>, <u>differentiating</u>, <u>consistent</u>, and <u>accurate</u> story is essential when multiple internal stakeholders and external agencies are involved







## Time poor Physicians need easy to consume content

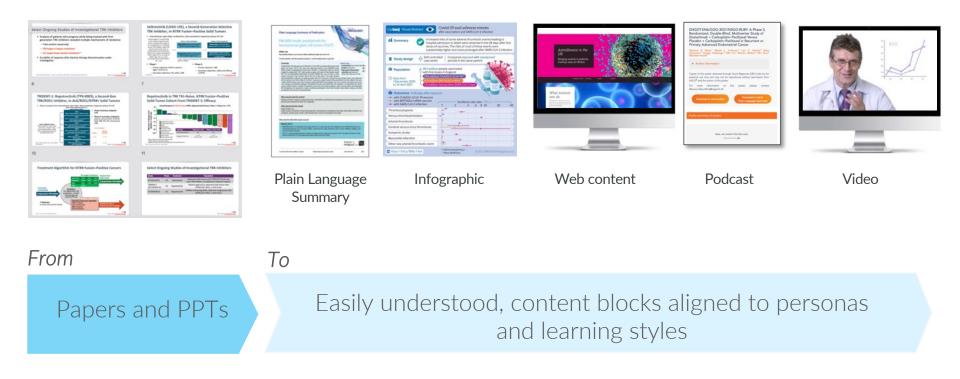


Preferred digital format (Source: Navigator365™ EU5 Specialists, Q3 2022, n=4010)





## From traditional clinical outputs...... to easily consumed outputs







#### ORIGINAL ARTICLE (FREE PREVIEW)

#### Trial of Antisense Oligonucleotide Tofersen for SOD1 ALS

Timothy M. Miller, M.D., Ph.D., Ment E. Cudkowicz, M.D., Angela Genge, M.D., Pamela J. Shaw, M.B., B.S., M.D., Gen Sobue, M.D., Ph.D., Robert C. Bucelli, M.D., Ph.D., Adriano Chib, M.D., Philip Van Damme, M.D., Ph.D., Albert C. Ludolph, M.D., Jonathan D. Glass, M.D., Jinsy A. Andrews, M.D., Suma Babu, M.B., B.S., M.P.H., et al., for the VALOR and OLE Working Group

#### Abstract

<

©

4

BACKGROUND The intrathecally administered antisense oligonucleotide tofersen reduces synthesis of the superoxide dismutase 1 (SOD1) protein and is being studied in patients with amyotrophic lateral sclerosis (ALS) associated with mutations in SODI (SODI ALS).

METHODS In this phase 3 trial, we randomly assigned adults with SODI ALS in a 2:1 ratio to receive eight doses of tofersen (100 mg) or placebo over a period of 24 weeks. The primary end point was the change from baseline to week 28 in the total score on the ALS Functional Rating Scale-Revised (ALSFRS-R: range, 0 to 48, with higher scores indicating better function) among participants predicted to have faster-progressing disease. Secondary end points included changes in the total concentration of SOD1 protein in cerebrospinal fluid (CSF), in the concentration of neurofilament light chains in na in close vital canacity and in handhel



September 22, 2022

Print Subscriber? Activate your online access.



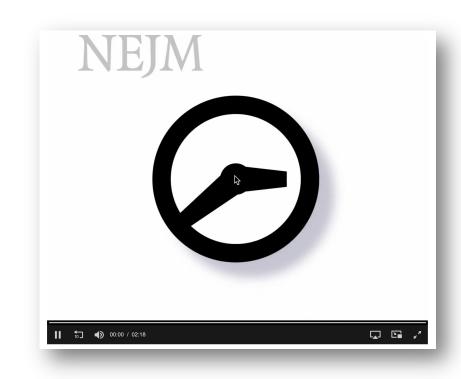
QUICK TAKE VIDEO SUMMARY Tofersen for SOD1 ALS

02:18

and of neurofilament light chains in plasma over 28 weeks but did not improve clinical end points and was associated with adverse events. The potential effects of earlier as compared with delayed initiation of tofersen are being further evaluated in the extension phase. (Funded by Biogen; VALOR, and OLE ClinicalTrials.gov numbers, NCT02623699 and NCT03070119; EudraCT numbers, 2015-004098-33 and 2016-003225-41.)



QUICK TAKE VIDEO SUMMARY Tofersen for SODI ALS





28/10/2022 © Across Health



ENGOT-EN6/GOG-3031/NSGO-RUBY: A Phase 3, Randomized, Double-Blind, Multicenter Study of Dostarlimab + Carboplatin-Paclitaxel Versus Placebo + Carboplatin-Paclitaxel in Recurrent or Primary Advanced Endometrial Cancer

Mansoor R. Mirza,<sup>1</sup> Robert L. Coleman,<sup>2</sup> Lars C. Hanker,<sup>3</sup> Brian Slomovitz,<sup>4</sup> Giorgio Valabrega,<sup>5</sup> Ellie Im,<sup>6</sup> Monica Walker,<sup>6</sup> Wei Guo,<sup>6</sup> Matthew Powell<sup>7</sup>

<sup>1</sup>Nordic Society of Gynaecological Oncology - Clinical Trials Unit (NSGO-CTU), Copenhagen, Denmark and Department of Oncology, Rightespitalei, Copenhagen, University Hespital, Copenhagen, Denmark; <sup>2</sup>US Oncology Research Gynecologic Oncology, McKesson, The Woodlande, TX, USA; moinschaft Gynäkologische Onkologie (AGO), University Hespital Schleswig-Helstein, Campus Löbeck, Löbeck, Germany; Sylvester Comprehensive Cancer Center, University of Mami Health Center, Miami, FL, USA; 'Multicenter Halian Trials in Ovarian cancer (MITO), University of Torino School of Medicine, Candiolo Cancer Institute, IRCCS, Fondazione del Piemonte per l'Occolegia (FPO), Candiolo, Italy; fOlaxoSmithKline, Waitham, MA, USA; fWashington University School of Medicine in St. Louis, MO, USA

#### Mechanism of action

The RUBY trial

Patients

#### **Trial design**



Safety Assessment All adverse events (AEs) will

be assessed for intensity according to Common Terminology Criteria for Adverse Events (CTCAE) v4.03

**Key Inclusion Criteria** Female

Aged 218 years

- · Histologically or cytologically proven EC that is first recurrent or primary advanced (FIGO stage III or IV at diagnosis)
- · Patient is able to provide a tumor sample for MMR status test . ECOG score of 0 or 1
- Adequate organ function

#### **Key Exclusion Criteria**

Patients with primary advanced disease must not have received prior adjuvant or neoadjuvant chemotherapy

Patients with disease recurrence <6 months after completing chemotherapy</p> >1 disease recurrence

- Prior therapy with an anti-PD-1, anti-PD-L1, or anti-PD-L2 agent.
- · Concomitant malignancies within the last 3 years
- Uncontrolled CNS metastases
- Immunocompromised/autoimmune disease

CNE-central nervous system: EC-endonetrial cancer: ECOG+Eastern Cooperative Oncology Group: FIGO+International Federation of Synecology and Ebstetrics; MMR-DNA mismatch repair; PD troprogrammed cell death-1; PD-L1-programmed death ligand 3





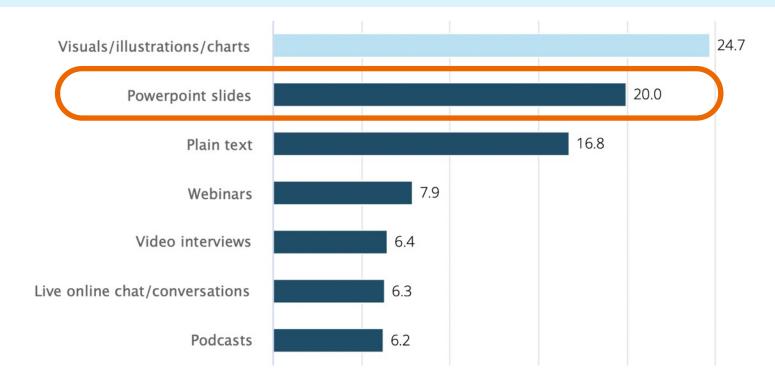


#### Not Secure - poster.gsk.com C + ENGOT-EN6/GOG-3031/NSGO-RUBY: A Phase 3, Plain Language Summary of ENGOT-EN6/GOG-3031/ GSK Scientific Congress Presentations Randomized, Double-Blind, Multicenter Study of NSGO-RUBY: A Phase 3, Randomized, Double-Blind, Dostarlimab + Carboplatin-Paclitaxel Versus Multicenter Study of Dostarlimab + Carboplatin-Placebo + Carboplatin-Paclitaxel in Recurrent or Paclitaxel Versus Placebo + Carboplatin-Paclitaxel in Primary Advanced Endometrial Cancer · RUBY is a registrational trial designed to evaluate the efficacy and safety of **Recurrent or Primary Advanced Endometrial Cancer** dostarlimab in combination with carboplatin-paclitaxel in recurrent or primary Mansoor R. Mirza,<sup>1</sup> Robert L. Coleman,<sup>2</sup> Lars C. Hanker,<sup>3</sup> Brian Slomovitz,<sup>4</sup> Giorgio Valabrega,<sup>5</sup> Ellie Im,<sup>6</sup> Monica Walker,<sup>6</sup> Wei Guo,<sup>6</sup> advanced EC compared with carboplatin-paclitaxel alone Clinical Trial Number: NCT03981796 . This trial is part of an international collaboration of ENGOT and the GOG Matthew Powell<sup>7</sup> Foundation · Enrollment is ongoing **Table of Contents** · 139 patients have been randomized as of May 1, 2020 · Expected primary readout is late 2021 + Author information Copies of this poster obtained through Quick Response (QR) Code are for · Patients with recurrent or primary advanced EC are eligible personal use only and may not be reproduced without permission from · All histologies (including carcinosarcoma) are eligible ASCO<sup>®</sup> and the author of this poster Key Inclusion Criteria For more information on this poster, please contact Female Aged 218 years Mansoor.Raza.Mirza@regionh.dk Histologically or cytologically proven EC that is first recurrent or primary advanced (FIGO stage III or IV at diagnosis · Patient is able to provide a tumor sample for MMR status test · ECOG score of 0 or 1 Adequate organ function Download or send Key Exclusion Criteria Download or send poster Patients with primary advanced disease must not have received prior adjuvant or Plain Language Summary adjuvant chemotherapy · Patients with disease recurrence +6 months after completing chemotherapy + >1 disease recumence 6 · Prior therapy with an anti-PO-1, anti-PO-L1, or anti-PO-L2 agent General information about this study Concomitant malignancies within the last 3 years Uncontrolled CNS metastates · Immunocompromisadiautoimmune disease (ND-usetar) services summer. ID-renderestrate service. ID-DD-Eastern: Discension Diructing: Group. PDD-Easternational Fadoration and Hamilton. AMM ONA microalist report. PD-Transportment and isable 1. PD-L Transportment dealth Spent 1. PD-L Pransportment and Hamilton. Full scientific title: 2 A Study of Destadiesh (TSD Att) Dive Cashapistic Basilt Download image · Enrolled patients will be randomized 1:1 to treatment arms Oops, we couldn't find that track. SOUNDCLOUD AIR MARY MARKA Enrolling sites ~ Į





## Time poor Physicians need easy to consume content



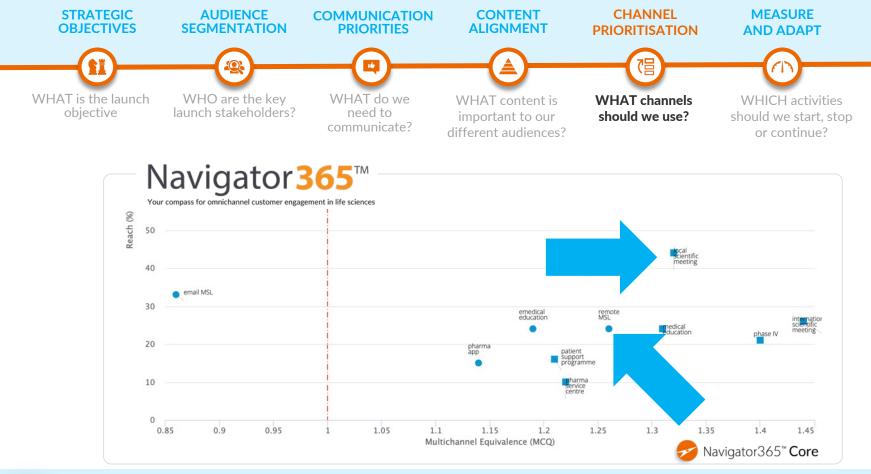
Preferred digital format (Source: Navigator365™ EU5 Specialists, Q3 2022, n=4010)





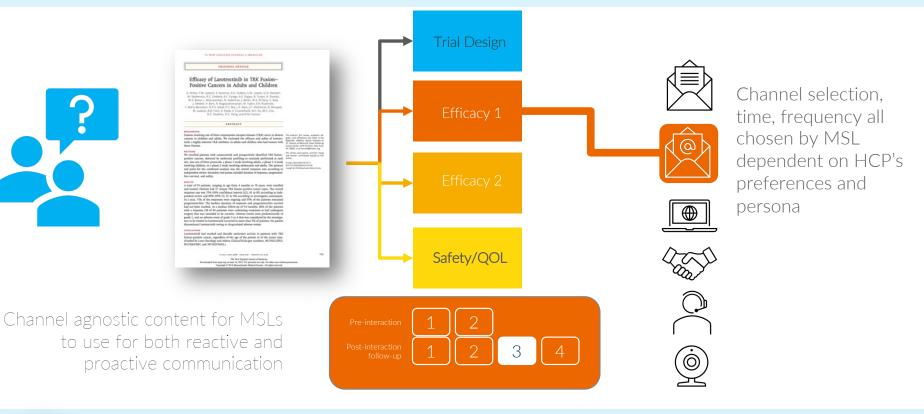




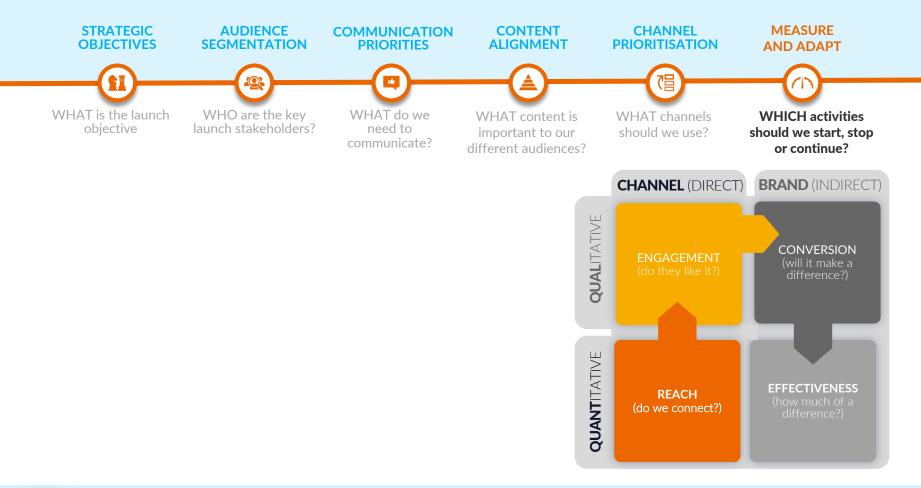




#### **MSL** Orchestrated Engagement











## THE B OF THE BANG: Pre-Launch readiness for KOLS and wider HCPs



 Increased <u>opt-in</u> across wide MDT HCPs

- Appropriate Medical insights to drive commercial plan:
  - Challenges and bottlenecks which need to be solved at launch to improve patient outcomes
  - Understanding of HCP educational needs and behaviours to formulate segmentation



More engaged, primed

group of KOL and DOL

advocates

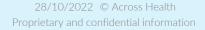


## THE B OF THE BANG : Pre-Launch readiness for the company



- **Global to local roll-out plans** to ensure efficiency
- Commercial and Medical aligned
  omnichannel plan
- Clear roles and responsibilities across channel and content plan
- Medical identified critical issues and bottlenecks









# Omnichannel Launch Excellence common myths and mistakes



- Abraham Lincoln





# Tactics without strategy is the noise before defeat







#### In gut we trust...



Source: Navigator365TM Core, EU Specialists 2021 (n=4661) & Maturometer<sup>™</sup> 2022, EU Biopharma (n=127)







# MARKETING

50llad







It's **not** about... Innovation for innovation' sake

*Try to avoid the shiny objects* 



## Vanity metrics only tell you part of the story

OR CTR/CTOR Number of delegates/attendees Time on site

> NPS of brand and company CES Open rate by HCP persona by subject line/content type NPS by persona Customer satisfaction score by segment and persona Channel preference by segment Intent to prescribe/refer/test Download rate by personas NPS per sales territory Application of content to clinical practice by segment/persona



# Digital Transformation is about investing in

## the people (the HEART)

AND the technology (the HARD)



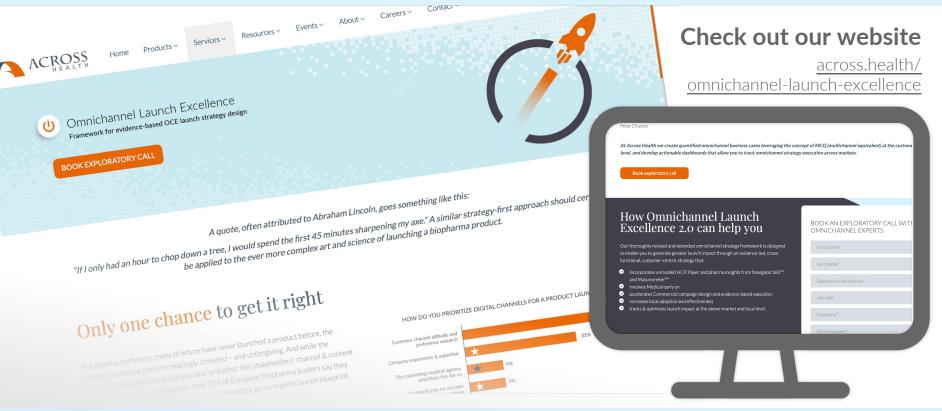
The biggest risk you can take is not taking one



COST OF IGNORING



#### Across Health framework: Omnichannel Launch Excellence 2.0







## Good luck with your launch!

Want to learn more? Pick up the phone or drop us an email

<u>Ruud.kooi@a-cross.com</u> +31 648 102030

Ben.harbour@a-cross.com +44 7480 373735







### More to come

Sign up to our upcoming session...

#### **UPCOMING WEBINAR**

#### Want to know the best way to engage with your Payer audience?

WEBINAR - WED 16/11





#### Webinar

Omnichannel for Payers: A big opportunity for pharma



#### across.health/2022-webinars

#### or have a look at our on-demand webinars

#### **PAST EVENTS**

#### PAST EVENTS & RECORDED WEBINARS



maturity: what's the

(Maturometer 2022)?

Key HCP omnichannel

industry up to

Or not?

trends

Post-COVID Omnichannel HCP engagement in







Looking back & forward: Key trends in the HCP mix (2021, 2022 & beyond)



Scala 365\* Navigator 36 Demo

Webinar Post-COVID **Omnichannel HCP** engagement in

Romania - key trends

6. Navigator365:

advanced uses

Navigator365™

advanced uses

Tips for your 2023 omnichannel budget planning

5. Multichannel

Maturometer '21:

the results men

Maturometer 2021

Looking back & forward: Key trends in the HCP mix (2021. 2022 & beyond)

**Omnichannel Launch** Excellence in the Never Normal

Webinar Navigator365<sup>™</sup> &

Scala365<sup>™</sup> Demo

4. Measuring ROI in life sciences a white story

upskilling: transfe Webinar

omnichannel experts

3. Omnichann

2. The power of marketing # sales collaboration for engagement

Webinar

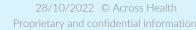
Measuring ROI in life sciences? Not a black & white story



The power of marketing & sales collaboration for omnichannel engagement

#### across.health/events







Right after the webinar a short satisfaction survey will be launched. We would love to know your opinion!





